



Great Yarmouth Local Strategic
Partnership
Improvement Plan
May 2005



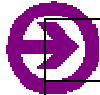
ACTION 3

Improvement Plan for Delivery

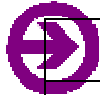
1.0 Crime	
<ul style="list-style-type: none"> Action for Improvement 	<p>Deliver Crime and Disorder Reduction Partnership Action Plan and specifically in 2005/6:</p> <ul style="list-style-type: none"> Reduce Burglary by 5% Reduce vehicle crime by 5% Reduce violent crime by 3% <p>For each of the key crime areas there are action plans in the CDRP Plan. Audit data collected in 2000/1, crime analysis and indices of deprivation are used to target actions. Regent and Nelson wards will continue to be the focus of considerable multi agency activity in respect of crime, environmental and quality of life issues.</p> <p>Key to achieving the targets is implementation of the National Intelligence Model which identifies and tackles prolific offenders. This initiative has already yielded considerable benefits.</p>
<ul style="list-style-type: none"> Date to be completed 	Ongoing but targets for 2006/7 will be reviewed in light of actual 2005/6 performance in quarter 1 2006/7.
<ul style="list-style-type: none"> Key Contacts 	John Hemsworth and Inspector Carol Congreve
<ul style="list-style-type: none"> Support needed 	<p>The Responsible Authorities Group (RAG) will monitor the action plans for each target area and will report to the LSP via the Strategic Support Officer.</p> <p>The CDRP action plans identify the lead agency for each initiative.</p> <p>The Community Safety Officer will support the delivery of the action plans.</p>
<ul style="list-style-type: none"> How support will be provided. 	Mainstream funding, Home Office Basic Crime Unit, NRF, SRB, Arson Control Forum (ODPM)
2.0 Education	
<ul style="list-style-type: none"> Action for Improvement 	Implement and monitor December 2004 Action Plan.



<ul style="list-style-type: none"> ▪ Date to be completed 	Ongoing
<ul style="list-style-type: none"> ▪ Key Contact 	Chair of Learning Forum (election process is underway)
<ul style="list-style-type: none"> ▪ Support needed 	Research and data collection on Borough wide key data broken down between priority and other areas.
<ul style="list-style-type: none"> ▪ How support will be provided 	Norfolk Children's Services, Great Yarmouth Excellence Cluster, Connexions and Learning and Skills Council Norfolk to collaborate and carry out analysis and research to provide key data for the Borough and output areas within the Borough.
3.0 Employment	
<ul style="list-style-type: none"> ▪ Action for Improvement 	<p>A) Economic Forum to keep economic strategy under review.</p> <p>B) To continue to lobby for infrastructure improvements and in particular, the construction of Eastport. Significant hurdles have been cleared but there remain obstacles before it becomes a reality.</p> <p>C) Sub regional (Great Yarmouth and Waveney) Urban Regeneration Company to become fully operational.</p> <p>D) Development of social enterprise in Great Yarmouth</p> <p>E) Encouraging energy sector diversification into renewables while recognising that the sustainability of the gas industry and the development of an offshore wind industry will require complementary engineering and marine skills.</p>
<ul style="list-style-type: none"> ▪ Date to be completed 	<p>A) November 2005</p> <p>B) Ongoing</p> <p>C) December 2005.</p> <p>D) Ongoing</p> <p>E) Round 2 offshore installation 2007/8 to 2010/1</p>
<ul style="list-style-type: none"> ▪ Key Contact 	Peter Wright, Economic Development Officer
<ul style="list-style-type: none"> ▪ Support needed 	<p>A) Input from core and co-opted members of the Economic Forum</p> <p>B) Concerted lobbying by Government Office EEDA and LSP partners</p> <p>C) New Board Members</p> <p>D) Dedicated field worker</p>



	E) Enhancement and ongoing support for the Wider Energy Horizons initiative.
▪ How support will be provided	A) Time donated by partners and their staff. B) By maintaining a high profile at meetings of the partnership and those of the partners C) Local authorities to make staff resource available during period up to submission and finance provided by the four local authorities, EEDA and English Partnerships D) Funding through NWES E) Supply chain initiative co-ordinated by EEDA.
4.0 Health	
▪ Actions for Improvement	<ul style="list-style-type: none">• Improve the health of the people of Great Yarmouth by reducing health inequalities across the Borough. We acknowledge that the elimination of health inequalities as documented in detail in the Health Atlas, is not practicable. Health inequality will not be resolved without resolution of inequalities in virtually all other dimensions (housing, crime, employment, education etc.) as these dimensions all have an impact on health. The specific initiatives which will be delivered in some or all of the priority neighbourhoods will include teenage pregnancy and sexual health projects, family planning outreach, a young people's health centre, smoking cessation support, healthy eating advice, exercise referral scheme, healthy lifestyle programmes, local exercise activity pilots and weight management projects. Health is measured by life expectancy and percentage of the population self-reporting long-term illness and self-reporting their health as being "not good".• Complete the second Health and Resource Centre which will deliver inter alia, adult education classes, parent and carer baby and toddler group, quitting smoking classes, domestic violence advice, slimming and eating disorders advice, CAB sessions, a health clinic, MIND advisor access, learning enhancement classes, a child care centre and Patient and Public involvement Forum meetings.



	<ul style="list-style-type: none"> • Develop a primary drugs education project in more schools.
<ul style="list-style-type: none"> ▪ Date to be completed 	<ul style="list-style-type: none"> • Those initiatives funded by Neighbourhood Renewal Fund will be completed when NRF finishes. • The St James Health and Resource Centre to be operational by October 2005 • December 2005
<ul style="list-style-type: none"> ▪ Key Contact 	Dr Alistair Lipp, Director of Public Health, Great Yarmouth Primary Care Trust
<ul style="list-style-type: none"> ▪ Support needed 	<ul style="list-style-type: none"> • More up to date statistics to be provided by Government Office.
<ul style="list-style-type: none"> ▪ How support will be provided 	<ul style="list-style-type: none"> • Department of Health, East of England Public Health Observatory and Government Office for the East of England to give priority to the more timely production and disaggregation of the data that they currently supply. • Mainstream funding from Department of Health via Great Yarmouth PCT and NRF. • The primary drugs education project will be incorporated into the Healthy Schools project. Great Yarmouth Primary Care Trust will be the host employer for the project worker.
5.0 Housing (see also actions for improvement in Section 1)	
<ul style="list-style-type: none"> ▪ Action for Improvement 	<p>A) Bring social housing up to Decency Standards as set out in the Sustainable Communities Plan</p> <p>B) Bring private homes up to Decency Standards as set out in the Sustainable Communities Plan</p> <p>C) Maintain achievement of bed and breakfast targets at six week maximum for homeless families or where child expected.</p>
<ul style="list-style-type: none"> ▪ Date to be completed 	<p>A) 2010</p> <p>B) 2004/5 target to be completed by March 2006.</p> <p>C) Ongoing</p>
<ul style="list-style-type: none"> ▪ Key Contacts 	Penny Dimond, Denis Gilbert, Alan Warnes, Steven Ford



<ul style="list-style-type: none"> ▪ Support needed 	<p>Capital finance, loan finance, adequate resource to continue proactive prevention work and put in place sufficient alternatives to B&B.</p>
<ul style="list-style-type: none"> ▪ How support will be provided 	<p>A) Current budget projections and surveys indicate that GYBC will achieve decent homes to meet target. Undertaking a stock options appraisal will confirm that projection or otherwise. Other potential stock options will be examined. RSLs project that they will meet targets. B) Continued action will depend on GYBC's capital allocation together with the ability to draw in private sector to assist with loans. C) RSL, private sector and temporary accommodation. NRF and ODPM is currently helping to develop proactive homelessness prevention.</p>
<p>6.0 LSP Specific Themes</p>	
<ul style="list-style-type: none"> ▪ Action for Improvement 	<p>Reinforce "Reducing Inequality" and "Raising Ambition" as cross cutting themes</p>
<ul style="list-style-type: none"> ▪ Date to be completed 	<p>March 2006</p>
<ul style="list-style-type: none"> ▪ Key Contact 	<p>Tim Leonard, LSP Officer</p>
<ul style="list-style-type: none"> ▪ Support needed 	<p>Co-operation of all lead agencies</p>
<ul style="list-style-type: none"> ▪ How support will be provided 	<p>Advice from the theme Forums following inclusion on their respective agendas and the resulting discussion and debate</p>



SECTION 3

Improvement Plan for Partnership

1.0 Strategic	
<ul style="list-style-type: none"> ▪ Action for Improvement 	<ul style="list-style-type: none"> • Develop the practice of identifying where similar issues have been addressed in other NRAs and other parts of the UK as part of the action planning process – use of www.regen.net • Continue to build the capacity of the voluntary and community sector to enable it to become more representative. Work to be carried out through the Community Empowerment Network training programme. • Work to develop the role partners can make to the LSP and community strategy
<ul style="list-style-type: none"> ▪ Date to be completed 	Ongoing
<ul style="list-style-type: none"> ▪ Key Contact 	Tim Leonard, LSP Officer
<ul style="list-style-type: none"> ▪ Support needed 	Mechanism for interested partners to discuss options and develop their own learning Agreed route to feed back this learning to the rest of the LSP and for the LSP to act on recommendations
<ul style="list-style-type: none"> ▪ How support will be provided 	Neighbourhood Renewal Advisors and funding for Skills and Knowledge Development Review existing resources and remit for Capacity Building work
2.0 Inclusive	
<ul style="list-style-type: none"> ▪ Action for Improvement 	<ul style="list-style-type: none"> • Identify budgets for impact assessment and evaluation • Include social inclusion and equal opportunities criteria in existing monitoring procedures • Develop a scrutiny role for CEN regarding these issues • Review meeting structures • Statutory and Community and Voluntary sectors to be made aware of each others' roles and responsibilities.



▪ Date to be completed	Ongoing
▪ Key Contact	Tim Leonard, LSP Officer
▪ Support needed	Access to information about existing monitoring & evaluation processes in other NR and New Deal areas Support for performance delivery projects to identify appropriate evaluation processes
▪ How support to be provided	NRAs Partners with evaluation experience to contribute via a working group
3.0 Action Focused	
▪ Action for Improvement	<ul style="list-style-type: none"> • Identify and address areas of activity where one partner's approach could benefit from the perspective of others • Review the impact of the sustainability criteria on actions undertaken and revise to ensure that innovation is not excluded and that continuation funding is subject to a mutually agreed evaluation process. Also sustainability should include funding generated from funders outside the Borough and income earned through trading • Ensure that capacity building actions are reaching all excluded communities including BME groups • Identify how capacity building measures can be adopted by the small business sector
▪ Date to be completed	Ongoing
▪ Key Contact	Tim Leonard, LSP Officer
▪ Support needed	Implementing evaluation and impact assessment procedures
▪ How support will be provided	Peer support Neighbourhood Renewal Advisors



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Improvement Plan for Partnership

4.0 Performance Managed	
<ul style="list-style-type: none"> Action for Improvement 	<p>Forums to identify appropriate evaluation processes to assess the performance of overall strategic objectives for which they are responsible</p> <p>LSP Board to identify appropriate methods to collate evidence and disseminate to members and partners</p> <p>CEN to advise LSP on appropriate methods for involving and engaging with the wider community, in particular the most excluded groups</p>
<ul style="list-style-type: none"> Date to be completed 	March 2006
<ul style="list-style-type: none"> Key Contact 	Tim Leonard, LSP Officer
<ul style="list-style-type: none"> Support needed 	Knowledge and information regarding existing monitoring & evaluation processes undertaken elsewhere
<ul style="list-style-type: none"> How support will be provided 	Other NR staff NRAs
5.0 Efficient	
<ul style="list-style-type: none"> Action for Improvement 	<p>Identify resources required to underpin ICT needs</p> <p>Identify resources for monitoring and evaluation – using existing knowledge and information collected by partners as well as external evaluators</p> <p>Build up a process of continuous improvement based on evidence of what works from data collected in this LSP and from elsewhere</p> <p>Clarify roles and remits with other partnerships – priority the County LSP</p>
<ul style="list-style-type: none"> Date to be completed 	March 2006
<ul style="list-style-type: none"> Key Contact 	Tim Leonard, LSP Officer



▪ Support needed	Learning and resource needs analysis of partners re ICT Monitoring and evaluation processes (as above)
▪ How support will be provided	NRU
6.0 Learning	
▪ Action for Improvement	Undertake a development needs assessment for the LSP Identify appropriate learning opportunities (including partnership awaydays, visits to other partnerships, site visits to community groups, use of www.regen.net formal training, etc)
▪ Date to be completed	March 2006
▪ Key Contact	Nominated person on the LSP Board
▪ Support needed	Development needs assessment for partners Identification of learning opportunities Lead roles on three learning strands for: Learning Forum, College in the Community, Skills and Knowledge Working Group
▪ How support will be provided	NRAs, GO East

Priorities

1. Learning Forum to implement Learning Strategy and Action Plan and ensure collection of and monitoring against Great Yarmouth (as opposed to Norfolk wide) data.

LEAD BODY: LEARNING FORUM **TIMING: SEPTEMBER 2005**

2. Reinforce cross cutting themes of reducing inequality and raising ambition.

LEAD BODIES: THEME FORUMS **TIMING: JANUARY 2006**

3. Further improve representation of business/private sector.

LEAD BODY: ECONOMIC FORUM **TIMING: DECEMBER 2005**

4. Continue work to improve inclusivity and reduce "silo" working. LSP development activity is overseen and owned by the Board.

The integration of the community and voluntary sector will be aided by implementation of the CEN/LSP protocol.

LEAD BODY: THE BOARD **TIMING: ONGOING**

5. Develop impact evaluation systems and use to inform future actions.

LEAD BODIES: THEME FORUMS AND THE BOARD **TIMING: DECEMBER 2005**

6. Set and monitor against the environmental targets agreed at the April 2005 Environmental Working Group at which identified household waste recycling, street cleanliness, criminal damage in public areas, bathing water quality and domestic CO2 emissions.

LEAD BODY: ENVIRONMENTAL FORUM **TIMING: JANUARY 2006**

7. Incorporate new 2005/6 Floor Targets into the performance management regime of the LSP.

LEAD BODY: THEME FORUMS AND THE BOARD **TIMING: JANUARY 2006**